



Board of Governors of the Guildhall School of Music and Drama

Date: MONDAY, 9 FEBRUARY 2015

Time: 1.45 pm

Venue: COMMITTEE ROOM - 2ND FLOOR WEST WING, GUILDHALL

Members: Alderman David Graves (Chairman)
Deputy John Bennett (Deputy Chairman)
Deputy John Barker
Sir Andrew Burns
Christina Coker
Neil Constable
Marianne Fredericks
Lucy Frew
Jo Hensel
Gareth Higgins
Michael Hoffman
Paul Hughes
Professor Barry Ife
Jeremy Mayhew
Kathryn McDowell
Ann Pembroke
Alderman William Russell
John Scott
Jeremy Simons
Angela Starling
Alex Tostdevine

Enquiries: **Gregory Moore**
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Lunch will be served in the Guildhall Club at 1pm
NB: Part of this meeting could be the subject of audio video recording

John Barradell
Town Clerk and Chief Executive

AGENDA

Principal's Introduction to the Agenda

Those items which it is proposed can be approved or noted without discussion are marked with a star (*). It is open to any Governor to request that an item be unstarred and subject to discussion. Governors may inform the Town Clerk of this request prior to the meeting, or the Chairman at the start of the meeting.

Part 1 - Public Agenda

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES**
 - a) **Minutes of the Board**
To agree the public minutes and summary of the meeting held on 17 November 2014.

For Decision
(Pages 1 - 6)
 - b) ***Minutes of the Governance & Effectiveness Committee**
To receive the public minutes and summary of the meeting held on 7 November 2014.

For Information
(Pages 7 - 12)
 - c) ***Minutes of the Finance & Resources Committee**
To receive the public minutes and summary of the meeting held on 16 January 2015.

For Information
(Pages 13 - 14)
 - d) ***Minutes of the Audit & Risk Management Committee**
To receive the public minutes and summary of the meeting held on 23 January 2015.

For Information
(Pages 15 - 18)
 - e) ***Minutes of the Remuneration Committee**
To receive the public minutes and summary of the meeting held on 23 January 2015.

For Information
(Pages 19 - 20)

4. **RESOLUTION OF THE POLICY & RESOURCES COMMITTEE**
To receive a resolution of the Policy & Resources Committee from its meeting held on 22 January 2015.
For Information
(Pages 21 - 22)
5. **PRINCIPAL'S GENERAL REPORT (PUBLIC SECTION)**
Report of the Principal.
For Information
(Pages 23 - 34)
6. **INTERNATIONALISATION UPDATE**
Report of the Vice Principal and Director of Academic Affairs.
For Information
(Pages 35 - 42)
7. **GOLD MEDAL COMPETITION**
Report of the Principal.
For Decision
(Pages 43 - 46)
8. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
9. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
10. **EXCLUSION OF THE PUBLIC**
MOTION - That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act.

Part 2 - Non Public Agenda

11. **NON-PUBLIC MINUTES**
 - a) **Non-public minutes of the Board**
To agree the non-public minutes of the meeting held on 17 November 2014.
For Decision
(Pages 47 - 52)
 - b) ***Non-public Minutes of the Finance & Resources Committee**
To receive the non-public minutes of the meeting held on 16 January 2015.
For Information
(Pages 53 - 56)
 - c) ***Non-public Minutes of the Audit & Risk Management Committee**
To receive the non-public minutes of the meeting held on 23 January 2015.
For Information
(Pages 57 - 60)

d) ***Non-public minutes of the Remuneration Committee**

To receive the non-public minutes of the meeting held on 23 January 2015.

For Information
(Pages 61 - 64)

12. **PRINCIPAL'S GENERAL REPORT (NON-PUBLIC MATTERS)**

Verbal report of the Principal.

For Information

13. **FINANCE REVIEW**

Report of the Chief Operating & Financial Officer.

For Information
(Pages 65 - 78)

14. **PROGRESS REPORT ON THE CAPITAL/SUPPLEMENTARY REVENUE PROGRAMME 2009/10-2013/14 ('CAP 2') AND PROGRAMME 2014/15 - 2015/16 ('CAP 3')**

Report of the Principal.

For Decision
(Pages 79 - 92)

15. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

16. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**